

<div>  KCB </div> <div> Company Compliance and Administration Exam Matrix Syllabus area (shortest) </div>															
	Jun-26	Nov-25	Jun-25	Nov-24	Jun-24	Nov-23	Jun-22	Nov-22	Jun-22	Nov-21	Jun-21	Nov-20	Nov-19		
Role of Company Secretary (2)	All Q6 - appointment of CoSec/qualifications	All Q4 - Appointment of CoSec	All	All Q1 - Duties of CoSec	All Q1 - Role of CoSec after Board meeting Q3 - Directors' Service address and residential address Q6 - Directorships Q7 - Premium Listing Q8 - AGMs Q3 - Directors' Service address and residential address Q5 - Directors appointments, defective and disputed appointments Q7 - Exec vs Non-Exec Dir / Listing Requirements for directors	All Q1 Role of Co Sec Q7 Role of CoSec, Minutes, Cothouse filing, and loans, Articles	All	All Q6 Appoint, requirements/quali, death	All Q7 Understanding Board meetings and Actions	All Q1 Assignment of CoSec in public limited co	All	All	All		
Directors (2)	Q1 - Role of Chair Q7 - Appointment of Directors (also ECTTA and loans to Directors	Q5 - Director appointments / removals Q7 - Insider Dealing	Q6 - Shadow director Q7 - Alternate director	Q6 - Loans to Directors / Proper Transactions Q8 - Death of director / appointment of director	Q5 - Loans to Directors / Proper Transactions Q8 - Death of director / appointment of director	Q6 Directors, rights, insider dealing, removal	Q7 Directors Q8 Directors - alternate, appointment, corporate directors	Q7 Directors - loans to directors	Q1 Director Induction Q8 Directorships	Q6 Alternate directors Q9 Directors and disqualifications	Q6 Directors properly transacted / Conflicts of interest Q7 NEDs vs Exec Q8 Directors resignation and filing	Q7 Directors - appointments	Q1 Directors service contracts Q11 Directorships, appointments, insurance and meetings		
Effective Board Practices (3)			Q8 - Company secretarial application						Q1 Director Induction		Q7 Structure	Q5 Board Evaluation			
Shareholders / Members (4)	Q4 - Members rights regarding re-registration of a company Q8 - Shareholder activism	Q8 - Shareholder meetings	Q2 - Minimum shareholders for private & listed Q9 - death of a shareholder	Q3 - Shareholdings in Premium Listing Cos Q9 - Death of shareholder / joint holding / stamp duty	Q5 - AGMs / use of Written resolutions and Apt of External Auditors Q7 - Shareholdings in Premium Listing Cos Q9 - Death of shareholder / joint holding / stamp duty	Q5 Minimum shareholders for private & listed	Q1 member voting Q4 Register of members / registrar Q5 Re-registration	Q5 Members resolutions	Q7 Death of Director actions and replacement		Q9 Deceased member	Q1 minor as a shareholder			
Company Compliance (3)	Q4 - Re-registration of company Q5 - Company Formation and articles	Q1 - statutory filing Q5 - ECTTA Registrar of Companies Q7 - Company registers	Q4 - Additional filing requirements for CIC Q8 - Liquidation of dormant companies	Q3 - Formation of Co - Articles Q7 - wind-up of company (solvent)	Q4 - Administrative Restoration Q6 - Filing at Cothouse	Q3 Takeover panel & city code Q5 Directors, rights, insider dealing, removal Q7 Role of CoSec, Minutes, Cothouse filing, and loans, Articles Q9 ARD RAGM - Shareholder	Q5 Re-Registration	Q2 Dormant Co and Filing Q8 Strike off, dissolution	Q3 PE Q6 Winding Up Q7 Naming of Company Q8 Re-registration requirements	Q3 Formation of company and articles Q7 Registers, registered office, inspection of records	Q1 Types of company (listed or not listed)	Q6 Dormant Co / Strike Off and reinstatement	Q5 explain difference between members' and creditors' winding up Q11 Understanding companies / Co led by g/twe		
Annual and Integrated Report (6)	Q3 - ECTTA and Micro Entities Q8 - Accounting Reference Date changes	Q2 - Directors' Remuneration Report		Q2 - Audit exempt Companies Q5 - Issues for different companies to deliver their		Q9 ARD RAGM - Shareholder activism	Q3 Integrated reporting	Q2 Dormant Co Accs Q3 Integrated Reporting	Q2 Misc-entity		Q9 Accounting Reference Dates				
External Audit (7)			Q3 - PE audit tender- external auditor engagement		Q6 - Apt External Auditors			Q8 Removal of Auditors	Q3 External Audit for PE						
Securities Exchange Listing Regime (8)		Q7 - Insider Dealing Q1 - statutory filing Q5 - ECTTA Registrar of Companies			Q2 - Disclosure Committee Q7 - Premium Listing Criteria	Q4 - Listed company notice periods		Q4 Difference between std and premium listing			Q1 Types of company (listed or not listed)	Q7 Auditor independence	Q10 role of auditors and which accounts need to be audited Q3 explain Disclosure Committee		
Maintenance of Records (3)	Q6 - ECTTA and statutory records		Q6 - Statutory records	Q7 - Rights to inspect statutory registers, locations of them, and registered office	Q3 - Director's Service address and residential address	Q7 Role of CoSec, Minutes, Cothouse filing, and loans, Articles	Q6 Company Registers			Q9 registers	Q9 Deceased member	Q4 Filing at Cothouse Q6 Filing and register management			
Codes Applications (35)			Q8 - Company secretarial application			Q7 Role of CoSec, Minutes, Cothouse filing, and loans, Articles				Q9 Applications for maintenance of registers		Q6 Filing and register management			
Minutes and minute books (12)															
Overnight by Resolutions (12)															
Regulation and Disclosure (13)				Q4 - Share dealing policy Q8 - requirements regarding death of director and appointment of director	Q7 - Shareholding disclosure requirements								Q2 UK MAR		
Meetings: Shareholders and members (14)	Q2 - Pre-Emption rights Q8 - Shareholder activism and managing AGM meetings	Q2 - Directors' Remuneration Report Q8 - AGM procedures and voting a GM and AGM	Q1 - Old and special resolutions and AGM Q5 - The requirements for holding a GM and AGM		Q5 - Preference vs Redeemable shares Q8 - AGMs - tech/ equipments used, resolutions, voting, dividend payments (timetable)	Q4 - Listed company notice periods Q5 Directors, rights, insider dealing, removal	Q1 member voting Q5 Re-registration	Q5 Members resolutions	Q4 Role of Chair Q8 AGM requirement	Q2 Voting at general meetings and proxy Q4 Speaking at General meetings	Q4 General meeting / adjournment	Q7 meetings and resolutions Q8 loans Q9 Meetings / voting - polls / notice / Role of chair	Q4 Abstaining on a resolution Q9 AGMs (directors, accounts, remuneration, pre-emption rights) draft timetable		
Meetings: Board and Committees (15)		Q1 - Role of Chair	Q2 - Directors' Remuneration Report	Q6 - attendance at meetings Q7 - requirements of valid board meeting	Q1 - Role of CoSec after Board meeting Q2 - Disclosure Committee	Q6 Directors, rights, insider dealing, removal	Q7 Directors Conflicts of Interest (substantial property transactions) Q8 Conflicts of interest			Q6 Board meetings (calling, notice, quorum, papers +)	Q6 Directors property transactions / Conflicts of interest	Q3 matters reserved for Board Q2 explain Disclosure Committee Q7 Quorum Q10 attendance at Board meetings			
Shares, Share capital, share register and debt capital (16)	Q2 - Pre-Emption rights Q9 - share donations and procedures Q9 - Payment of dividends	Q3 - Pre-Emption Group Q9 - Share option schemes	Q5 - Increase of shareholding/compulsory acquisition/interim dividend Q9 - Transmission of shares/dividend warrant	Q8 - share schemes (bounced director) Q9 - call on shares, procedures and timing / allotment of new shares	Q5 - Preference vs Redeemable shares Q9 - Death of shareholder / joint holding / stamp duty / Rights issue / Uncaused dividend warrant	Q5 Minimum shareholders for private & listed Q8 Share schemes Q9 ARD RAGM - Shareholder activism	Q4 Register of members / registrar Q5 Co Shares increase + compulsory acquisition Q9 Types of shares, payments order of dividends, interim dividend, insider Dealing	Q1 Consolidation and subdivision of share capital Q9 Shares transfers including refusal, allotment of shares	Q5 Explain deferred shares Q6 Records of charges, payment of interest on debentures, interim dividends Q7 ESOS Q8 Death of member, joint shareholder, old warrants and dividend timetableing	Q3 Explain Share warrant Q7 Listed Co allotment of shares, pre-emptions Q8 ESOS/JMHC Q9 Share stake building, majority holding takeovers	Q2 share certificates - proof of ownership Q3 Share dealing policy / UK MAR Q5 Pre-emption rights Q7 Premium Listing criteria Q8 Dividends / Interim and procedures Q9 Call on shares	Q3 Share transfer and stamp duty Q8 Rights issue / Payment in share Q9 Scrips	Q5 Scrips vs DRIPS (4 marks) Q8 ESOS/acquisition of own shares		
Other: Model Articles, Companies Act, ECTTA, types of company	Q3 - ECTTA and Micro Entities Q5 - Company formation and articles Q6 - ECTTA and statutory records	All Q5 - ECTTA Registrar of Companies Q8 - ECTTA Director appointments	All Q3 - PE Q4 - CIC	All	All	All Q7 Role of CoSec, Minutes, Cothouse filing, and loans, Articles	All	All	All	All Q5 Types of articles and authority to adopt Q7 Company registered in Scotland	All	All	All		